

## **Speaker Bio**

Director of Supply Chain in Saudi Railway Company, Riyadh Saudi Arabia which is owned by Public Investment Fund, where he is engaged from the North-South Railway projects. He holds Bachelor Degree in Business Administration from King Abdulaziz University, Saudi Arabia.

He has strategic buying professional with 13 years of experience in retail industry and transportation. He has a strong background in Supply Chain, Procurement and Logistics. He launched the first I-supplier portal, activate inventory module in ERP-Oracle and established the supply function units such as Supply Strategy Development, ERP Implementation, develop Policies and Procedures. He is also the Chairman of Inspection Committee.

He launched his career as Assistant Product Manager in Al Khorayef Industries and spent over 13 years in increasingly senior positions in his second company Al Muhaidib Technical Supplier and now in Saudi Railways Company.



### Content

- \* Railway in Saudi Arabia. History of SAR and its expansion. Merging with other companies.
- \*External and Internal Market Challenges.
- \*Local content and strategic direction of SAR to synchronize with the Kingdoms Vision.
- \*Investment opportunities in the railway sector and local market participation.



# Railway in Saudi Arabia. History of SAR and its expansion. Merging with other companies



### **Milestones**



2006

The Council of Ministers had approved the licensing of Saudi Railway Company (SAR) that is wholly owned by the Public Investment Fund SAR started thetransportation of Phosphate minerals

2011



2015

started the transportation of Bauxite minerals

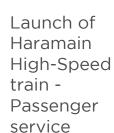






2017

Launch of Passenger Service



2018





Council of
Ministers
resolution to
transfer of all
operational
and fixed
assets of rail
transport
projects
between the
Kingdom's
cities



## **SAR Existing Network**





**MAJOR** 

North - East - HHR - Al Mashaaer



**5,610KM** 



2 MINES











## **Lines of Services**



### **Minerals**

MINERAL RAIL LENGTH:



### **TYPES OF MINERALS**

- PHOSPHATE
- BAUXITE
- MOLTEN SULPHUR
- PHOSPORIC ACID



16,000



TOTAL ANNUAL TRANSPORT

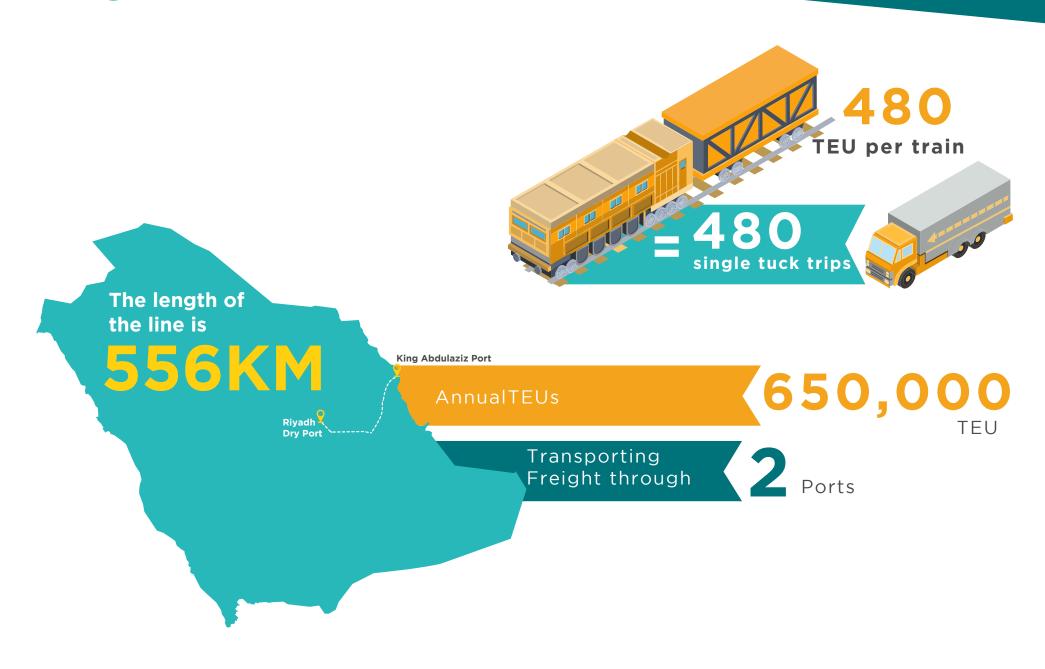


800,000 (single truck trips





## **Freight**









### **NORTH**



The length of the network is



1,250KM

Types of Trains:

Day Train



Night Train



**444** Passenger

**322** Economy Class Seats

**120** Business Class Seats

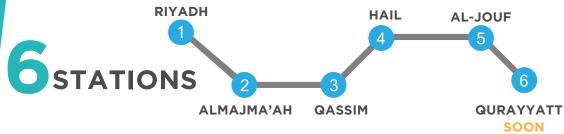
**377** Passenger

**238** Economy Seats

**43** Business Seats

24 Private Cabinet







### **EASTERN**

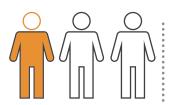


The length of the network is



1111111 733 KM

trains carry annually more than



1.3 MILLION

passengers



#### **AL HARAMAIN**

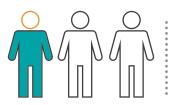




reaching up to of



**300 KM** 



Capacity up to of

60 M a year

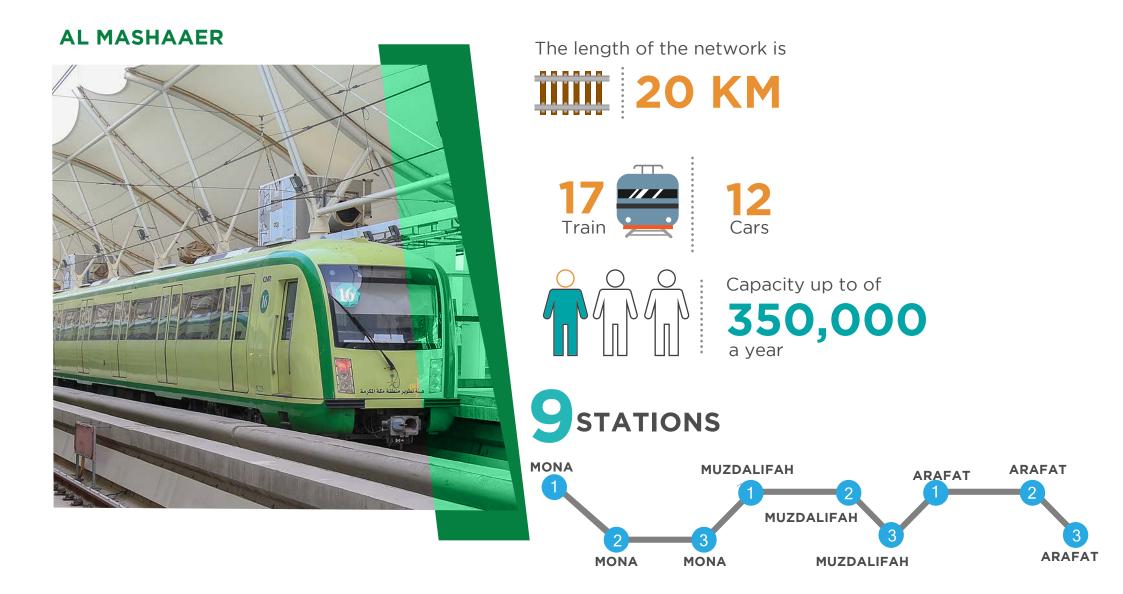
The length of the network is

449 KM



5 STATIONS





## **Master Plan**





## External and Internal Market Challenges



## **External Challenges**

#### **Vendor Base:**

- Reliance on foreign vendors for high-value items.
- Longer lead times.
- Consolidated and mature vendor base with little room for terms and price negotiations.
- Other complexities include: volume/scale, cultural, and standards.
- Opportunity: develop local vendors in progress:
  - Technical capability development.
  - \*Vendor commitment.
  - \*Operational performance management.

### **Changing industry trends:**

- Innovation in Signals and Rolling Stock technologies, standards and regulations Big data and Internet of Things (IoT) - data being used for predictive maintenance; and rolling stock and spares life cycle management.
- More emphasis on product reliability.

### **Health & Safety:**

- Safer processes, standards, and work practices development.
- Vendor training and commitment to safety.



## **Internal Challenges**

### People:

- Skills shortage within the industry

#### **Process:**

- \*Cross-functional collaboration between technical and procurement teams definition of roles, processes and modus operandi.
- For large projects between PMO, IT and Procurement.
- \*Planning process for projects, materials procurement and inventory management

### **Technology:**

Tools and resources for strategic sourcing process i.e. cleaned master data, spend analytics, category management, RFX processes and contracts management



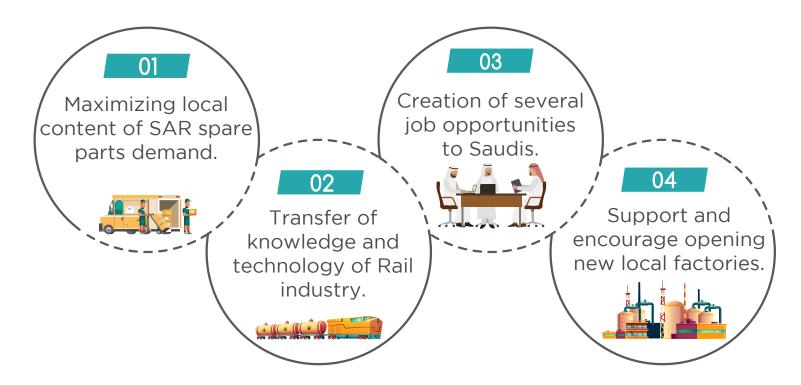
## Local content and strategic direction of SAR to synchronize with the Kingdoms Vision



## **Strategic Goals**

Based on our national responsibility and the industry need we target to support and enhance the localization of the Rail industry and the creation of added value to Saudi Arabia's economy by supporting local industries and improve localization volume which lead to achieve our strategic goals such as:

### **SAR's Localization Goals**





## National Transformation Program

- \*In order to build the capacity and capabilities required to achieve the ambitious goals of "Vision 2030," the National Transformation Program was launched. It aims to evelop governmental work and establish the needed infrastructure to achieve "Vision 2030" ambition and requirements.
- \*SAR is aligning with National Transformation Program 2020 to achieve the ambitious goals of Saudi Arabia's Vision 2030.







### **AFED 2018**

\* As part and aim of Saudi Railway Company (SAR) to localize spare parts in the rail industry, SAR participated at The Armed Forces Exhibition for Diversity of Requirements and Capabilities (AFED 2018), which was held in Riyadh from 25 February to 03 March 2018. About **418** investors visited SAR booth.



161

Spare parts items provided by SAR to be manufactured locally

101

Companies requested info about provided items

**39** 

Samples and technical details of items provided to interested companies



## **Strategic Cooperation**

Effective strategic communication with local governmental entities to support and enhance the localization of the Rail industry in all procurements and supply chain services which lead to achieve our strategic objectives.



الهيئة السعودية للمواصفات والمقاييس والجودة Saudi Standards, Metrology and Quality Org.









### **NIDLP**

- \* The National Industrial Development and Logistics Program (NIDLP) seeks to create the right conditions to transform Saudi Arabia into a leading industrial powerhouse and a global logistics hub.
- \*As part of SAR social responsibility aims by participation in this program to enhance the attractiveness of the Railway sector and enhance the trade balance by maximize local content and presenting 5 major investment opportunities.



### **Investment opportunities**



Establishment of a Wheel manufacturing plant for trains



Establishment of a plant for packing and winding traction motors



Concession to operate and maintain the Mashaaer Metro line



Car/Wagon
Manufacturing
/ Assembly



Intermodal Yard Operation



## **Supply Chain Achievements**

**Localization share in procurement & contracts (2018)** 

86%

Of SAR's POs & contracts rewarded to local vendors in 2018

8%

Increase of SAR's POs & contracts rewarded to local vendors in 2018 compared to 2015 81%

Of SAR's approved vendors are local



# Investment opportunities in the railway sector and local market participation



### Wheels

### **Description**

- WHEELS; RAILWAY WAGON; (36") DIAM 915MM
- WHEELS, MACHINED FORGED LOCOMOTIVE; MIRCO ALLOY; OD 42"(1066MM)
- RUNNING WHEELS SRM 500
- WAGON WHEEL BEARING CLASS K SEAL

Spend Value (SR) 2017 - 2019

32,000,000









### **Locomotive spare parts**

### **Description**

- Traction Motor
- 4" BOTTOM OUTLET VALVE (BOV) PPA
- CHARGER; TURBO ASSEMBLY
- ARMOURED CABLE ASSEMBLY
- RADIATORS
- Coated Fan Blade Kit
- BLOWER HOUSING
- Long-Strock Side Bearing Body Assembly

Spend Value (SR) 2017 - 2019

45,000,000















### Wagons spare parts and services

### **Description**

- PULSE FILTER ELEMENT
- JOURNAL SPRING
- WEDGE WEAR PLATE
- OUTER SPRING
- ECP INTER-CAR CABLE W/LANYARD; 36" LONG
- INNER SPRING
- Adapter Share Plate

Spend Value (SR) 2017 - 2019

20,000,000









### **Infrastructure/ Track maintenance and services**

### **Description**

- Structure works
- Equipment's
- Fencing

Spend Value (SR) 2017 - 2019

150,301,903







## Thank You

