



**THE MALAWI NATIONAL  
ENGAGEMENT STRATEGY ON LAND  
GOVERNANCE 2019-2021  
*ACTION PLAN AND BUDGET***

June 2019

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# **1. GOAL AND EXPECTED OUTCOMES**

## **Main Goal**

The main goal of the Malawi NES platform for the years 2019 -2021 will be the attainment of a coordinated, participatory and inclusive land governance framework in Malawi through the operationalization of the new land laws implementation regulations and guidelines.

## **Strategic Outcomes**

### **a. Changes in Policies**

Implementation regulations are responsive to the needs of a diverse range of tenure rights holders. The revision of land laws implementation procedures and guidelines are cognizant of the different views and feedback from different tenure rights holders that are adequately informed of the new laws.

### **b. Changes in Practice**

Implementation of the land laws is inclusive, non-discriminatory and gender responsive. Harmful cultural, social and economic practices that prevent men, women, youth, the elderly and other vulnerable groups from owning and controlling land are discouraged and discontinued. Implementation of the new land laws that takes into consideration the different types of rights and responsibilities different stakeholders have in relation to land and other resources so as to avoid unintentionally distributing benefits unequally to right holders.

### **c. Bridging Outcome**

The NES platform is strengthened through platform expansion, resource mobilization, and strategic partnerships for effective engagement with decision makers at all levels for collective action towards implementation of a people-centered and gender sensitive land governance framework. The NES sets up the necessary guidelines, procedures, policies and structures to ensure its sustainability and continued relevance within the land governance sector in Malawi. Members of the platform are equipped with adequate skills, knowledge and resources to contribute towards their overall goal.

## **2. STRATEGIC OBJECTIVES**

### **CONNECT: Strengthened NES Malawi Platform Towards People Centered Land Governance**

The NES will try to reach out to a number of actors highlighted above to be part of the NES and thus increase the number of skills present within the platform. Furthermore, it will endeavor to forge long term strategic partnerships with key actors and influencers within land governance in the country. Last but not least, the NES will strive to be a multi-donor platform while using the support from the ILC as catalytic funding. To aid the process along and add to its legitimacy, the NES will in the one hand formulate and implement different policies and guidelines to govern the platform, and in the other hand ensure wider visibility at the national and international level.

#### **Activity 1.1: Formulation of Internal Governance Policies and Guidelines**

Through a previously conducted Governance Health Check, the NES platform discovered that there is a need for clearly stipulated policies and guidelines relating to communications, resource mobilization, membership and also the Terms of Reference for the steering committee. With reference to other organizations and platforms' policies, guidelines and procedures, the secretariat will formulate these policies with assistance from technical experts from the platform. These will then be validated by the steering committee. In instituting these policies and guidelines, the NES platform hopes to achieve better coordination and cohesion among members for joint action.

#### **Activity 1.2: Resource Mobilization for the NES Platform**

The NES secretariat will also endeavor to actively garner up support both financial and technical towards achieving the goals of the NES in a more sustainable manner. To facilitate the process, the NES secretariat will come up with a donor database that will include information about various donors, who with funding priorities related to land governance. Information will be collected on both domestic and foreign donors through an extensive donor mapping exercise. The collected information will help the secretariat in keeping track of active funding windows and matching donor requirements to expertise and interests within the platform. In doing so, the likelihood of successfully accessing funding through proposals jointly drafted will be greatly increased.

As alluded to above, the NES will actively develop proposals and explore of strategic collaborations with other donors as well. The secretariat will tap into funding databases such as

those represented by the “fundsforngos” website to proactively seek out opportunities. In doing so, the NES hopes to achieve larger impact than it would with sole funding from the ILC.

### **Activity 1.3: Creation of a NES website and Newsletter**

In order to achieve independent visibility that will enhance its credibility and increase its chances of forging more strategic relationships in the country, the NES secretariat in collaboration with the Malawi Youth Network, will create a website and newsletter for the NES. The website will be used to highlight activities undertaken by the NES and the annual Newsletter will serve as a mode of providing annual updates on NES activities to members and other stakeholders beyond the NES platform.

### **Activity 1.4: Platform Expansion**

The Malawi NES platform would also benefit from the incorporation of farmer groups who are the ultimate users, private sector, gender networks and other stakeholders. The Secretariat will reach out to a number of prior identified stakeholders as potential members of the NES platform. The expansion serves to widen the geographical coverage and skill diversity of the platform.

Beyond co-option of new members, this will also include provisions for facilitating the engagement plan with various government ministries, civil society networks, donors and developmental partners. The NES secretariat will be responsible for arranging one-on-one meetings with these stakeholders to provide an orientation to the NES and secure their support towards its processes.

### **Activity 1.5: Conduct the Launch of the Malawi NES Country Strategy 2019-2021**

The launch will serve as a means of reintroducing the restructured NES to various actors in land governance and raise its visibility as a potential collaborator within land governance. The launch will also serve as a mechanism for engaging and including different partners from government, donors, academia, media and private sector as well into the process.

### **Activity 1.6: Conduct Annual NES Platform Meetings**

In order to keep the entire membership of the NES up to date and also facilitate planning for each of the years in the next three years, the NES platform will be convened once every year. These meetings serve as a platform for reflection on the elapsed year and for planning for the subsequent

action plans and priorities for the NES in light of the progress made and changing environmental context. However, in the event that pertinent issues arise, the NES platform could also be convened between annual platform meetings.

#### **Activity 1.7: Conduct Quarterly NES Steering Committee Meetings**

Regular quarterly meetings will be conducted to facilitate regular planning and reporting on the implementation of NES activities. The NES secretariat together with NES host will formulate quarterly narrative and financial reports for the validation by the steering committee to enhance transparency and accountability within the NES. The steering committee meetings will also provide an avenue for the validation of internal policies and guidelines that will be formulated for the platform.

#### **Activity 1.8: Support the remuneration for the NES Secretariat Staff**

Currently, the NES secretariat consists of the NES facilitator only. The NES facilitator is responsible for the day-to-day coordination of the platform and currently makes up the NES Secretariat. The NES facilitator provides support to the membership of the platform through a number of tasks such as the formulation of work plans and budgets; organizing capacity building activities, platform and steering committee meetings; networking on behalf of the platform; resource mobilization; coordination of member implemented activities under the NES; developing and implementing an M&E system for the platform; maintaining the regular flow of information inside and outside the platform among members and with partners; increasing visibility of the NES and overall management of the NES grant. However, in future, the NES secretariat will have to be expanded to include an accounts and a monitoring, evaluation, learning and communications officer based on the growth of the platform. In the meantime, the Malawi Youth Network has offered its technical expertise to the Secretariat from time to time on a voluntary basis as well.

#### **MOBILIZE: Empowerment of various stakeholders to access, disseminate and utilize knowledge on people-centered land governance**

To support access to training and information on the land laws and other vital information on land governance, the NES will engage with a range of stakeholders to not only merely impart knowledge of the land laws to these various actors, but ensure that all relevant stakeholders from

the community to the national level gain an in-depth understanding of the context specific implications of implementing the laws within the context of a wide range of tenure rights holders. This process will also be supplemented by the generation and dissemination of participatory action research on a number of issues within land governance.

### **Activity 2.1: Conduct Capacity Building for NES platform members**

In order to facilitate the smooth functioning of the platform as a whole and members individually, the platform will facilitate capacity building sessions for its members in various areas of land governance that will aid effective engagement by NES platform members. Currently, members have expressed gaps in land monitoring, policy engagement and gender mainstreaming and integration. The process will be informed by regularly administered questionnaires to members in area of interest that they would benefit from capacity building.

### **Activity 2.2: Conduct capacity building for traditional leaders; Councils, New Parliamentarians and Legal Aide Bureau Staff, Judges and Magistrates at District level**

Capacity building is vital in ensuring that various stakeholders are able to adjust and work towards implementation of the laws. Access to adequate information and training also allows stakeholders to substantially contribute to the any foreseeable discrepancies that could present themselves through the course of implementation from their professional background. However not much has been done to engage with a range of stakeholders especially at district level. The NES will seek to engage with traditional and religious leaders as vital opinion leaders in the community to influence community members towards endorsing and adhering the new laws; district councils and parliamentarians to support their role in ensuring that the laws are adequately support from government's side for effective implementation; Legal aid bureau staff, judges and magistrates for their role in aiding community and district level conflict resolution mechanisms and structures.

### **Activity 2.3: Conduct a Land Governance Research and Dissemination**

Availability of credible evidence based research in land governance in Malawi is minimal and scattered. However, considering the process that the nation is embarking on, research is more vital now than ever to inform the process and make necessary adjustments. In order to facilitate this and the consolidation of debate around the laws, the NES will endeavor to conduct research among emerging land governance issues. The NES hopes to promote a more participatory approach to research on land governance that not only provides researchers with the information they need but

also through the process of social learning empowers communities to perform such analysis and planning of their own.

### **INFLUENCE: Implementation of an inclusive, non-discriminatory and gender sensitive land governance framework**

The NES will advocate for inclusive, non-discriminatory and gender sensitive implementation of the new land laws among different stakeholders and the ability for rights holders to claim their rights, they need access to information.

#### **Activity 3.1: Conduct Public Lectures and Debates in Universities on the new land laws**

One of the key opinion leaders in Malawian societies and communities are university students. These students and graduates have a relatively strong sway over their communities in terms of their views to policy and laws that are being developed. Furthermore, they represent a vital population dividend of the youth in society who not only constitute a majority of the population but make progressive use of social media in terms of information transfer. The NES will engage with students from public and private universities throughout the country through a series of public lectures and debate to create awareness of the law and solicit feedback on implementation modalities that could inform policy. The activity will be jointly conducted with the Ministry of Lands, Housing and Urban Development, Mzuzu University and the Polytechnic as the leading NES members on this.

#### **Activity 3.2: Conduct mass civic awareness campaigns at community level on the land laws**

Beyond the duty bearers, communities also need access to information about their rights to ensure that they are able to demand them within the context of the new land laws. The new land laws afford communities as a whole and also distinct groups within the community with legally recognized, enforced and protected rights to their land. As right holders, communities need to be made aware of these rights, how they could be defended and the mechanisms for redress afforded to them. These awareness campaigns will be conducted through open air meetings/rallies in conjunction with the National Initiative for Civic Education trust (NICE).

**Activity 3.3: Conduct joint advocacy with marginalized groups on the implementation of an inclusive and non-discriminatory land law at the community and district levels**

The NES will work together with women, men and the youth depending on societal context (men in matrilineal society, women in patrilineal society and youth nationwide) to advocate for inclusive and non-discriminatory implementation of the contents of the law at community and district levels. Recently rural women and the youth of Malawi have launched their respective manifestos of which issues of women and the youths equitable access to land are very prominent. Jointly, with the women forums established jointly by the UNFAO, UNWomen and LandNet Malawi; and the Malawi Youth Network, a network of youth clubs and associations from the community, district and national levels; and men in other circumstances, the NES will advocate for equitable access, control and ownership of land irrespective of dominant discriminatory cultural practices.

**Activity 3.4: Support District Land Network in interfacing with private investors to promote responsible Largescale land based investments**

The absence of a proper land governance framework to protect community land and members from large investors, has resulted to a number of land related disputes at community and district level. The NES will support district land networks in organizing and conducting interface meetings with private sector investors to open up dialogue towards responsible land based investments. Through this interaction the NES hopes to achieve changes in the way things are done at the district level that translates to a national level paradigm shift towards more inclusive largescale investments on land.

**3. IMPLEMENTATION ARRANGEMENTS WITHIN THE PLATFORM**

The Malawi NES platform will be hosted by We Effect Malawi Country Office. The new host was selected during the previous members meeting. Members of the platform voted for the new host while looking at the following factors: ILC membership of the host organization, technical expertise and financial viability. Of the organizations listed, WeEffect was thought to be the suitable host. The host organization will be required to provide administrative and financial services to the secretariat. This specifically involves opening and jointly managing NES and NES related bank account(s) with the NES secretariat; providing assistance in the procurement of

materials under the NES (i.e. office equipment, stationery, project support materials, etc.); provision of workspace to the NES support staff; preparation and presentation of financial reports for the NES quarterly and annually, administration of staff payroll for the NES secretariat; processing of payments under the NES grant and other services as maybe required by the secretariat from time to time within the scope of the NES. Personnel working on NES related activities will be required to fill in a timesheet highlighting the amount of time spent on such.

Implementation of activities will be carried out by the NES members and coordinated by the secretariat. This has been done to enhance ownership of the process by all members. Members will be assigned activities on the basis of technical expertise and geographical proximity to targeted areas. Where specific partners have similar interventions, the possibility of complimenting activities will be explored to avoid the duplication of efforts.

Currently, the action plan envisions the following members working on the specified categories of activities:

<b>Activity Category</b>	<b>Leading Members for implementation</b>
Platform governance and visibility (Platform and steering committee meetings; Launch)	NES Steering Committee
Capacity Building	Identified Consultants, identified platform members with necessary competencies
Civic Engagements on the Laws	Land Governance Technical Working Group; Ministry of Land, Housing and Urban Development; Malawi Law Commission; National Initiative on Civic Education; Ministry of Gender; District CSO Land Networks
Advocacy for Marginalized Groups	Women’s Legal Resources Centre; UNFAO; Malawi Youth Network
Research	Mzuzu University; The Malawi Polytechnic; Centre for Environmental and Policy Advocacy
Interfacing with Largescale Investors at district level	District CSO Land Networks

It will be the responsibility of members to design, monitor and report on the execution of activities assigned to them jointly based on the expert knowledge in the field and the context they will be working in.

The Steering Committee will be provided with a quarterly work plan to approve scheduled activities in accordance with the annual work plans and budget by the secretariat. The steering committee will also be responsible for appraising the performance of the NES secretariat staff from time using a tool designed at their discretion. The NES steering committee will thus recommend for the renewal of the NES secretariat's staff contracts on an annual basis or recruit replacements through a competitive selection process that will be advertised in the national print media. Currently, the NES secretariat consists of only a fulltime facilitator but will be expanded based on the growth of the platform to include: an accounts and a monitoring, evaluation learning and communications officers as well.

#### **4. MONITORING AND LEARNING WITHIN THE PLATFORM**

Planning and implementation of activities under the NES will informed by a robust Monitoring and Evaluation Framework that will consist of a results framework with both qualitative and quantitative indicators in line with ILC's 10 commitments. The results framework will also be accompanied with a set of data collection tools that will be used by members and secretariat to ensure that they are conscious of the type of data to be collected that informs achievements of milestones. Through this, the NES will have database of information to inform its subsequent planning and advocacy towards its ultimate goal.

NES Malawi will structure its M&E framework around the LANDex. The LANDex offers indicators at the impact level and the NES Malawi secretariat will formulate an M&E framework to monitor objectives and activities that gathers data that contributes towards reporting on the impact level indicator. This framework will consist of result based indicators and tools for collecting and analyzing data towards reporting on them.

The LANDex on the other hand is a tool for people-centered land governance monitoring, developed in consultation with International Land Coalition (ILC) members and strategic partners. It was conceived as a means of overcoming fragmentation existing local and global initiatives

while elevating the role of civil society in land monitoring efforts. Using common indicators and methodologies, LANDex promotes the inclusion of data from diverse sources, highlighting the people, communities and concerns often underrepresented in official numbers. While contributing to the growth and acceptance of a land data ecosystem, LANDex allows all stakeholders to contribute to land governance monitoring. Employing standard methodologies for the 33 common indicators organized according to the 10 ILC Commitments, LANDex offers a uniquely people-centered perspective to land governance while ensuring global comparability of data.

Launched in March 2019, the LANDex platform ([www.landexglobal.org](http://www.landexglobal.org)) is a visually attractive and accessible online tool that offers fully searchable and downloadable data displayed by indicator, commitment or country. The data is disaggregated to the highest degree possible, providing nuanced understandings of how various aspects of land governance affect women, indigenous peoples, land under customary tenure and environmental defenders, among others. The platform intends to reach policy and change-makers, the media and the general with the goal of generating narratives and powerful evidence-based advocacy based on people-centered data. The LANDex will be used in conjunction with the district civil society networks to feed into national level advocacy. The roll out over the triennium will mainly consist in: inception and orientation meetings; data collection; processing and review of data; national-level validation and engagement meeting; Reflection and mobilization of results.

## 5. RESULTS FRAMEWORK

<b>Goal</b>	<p>The main goal of the Malawi NES platform for the years 2019 -2021 will be the attainment of a coordinated, participatory and inclusive land governance framework in Malawi through the operationalization of the new land laws implementation regulations and guidelines..</p> <p>Legal and institutional framework in place at national level for securing tenure rights, for different types of tenure and by sex</p> <p>Legal and institutional framework in place at national level to prevent land grabbing in private and public investments and includes the existence of procedural safeguards</p>						
<b>Outcomes</b>	<b>Expected results covering the ten commitments</b>	<b>Quantitative indicators</b>	<b>Qualitative indicators</b>	<b>Baseline 2016-18</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
	<p><b>Changes in practices catalysed by ILC members</b></p> <p>Implementation of the land laws is inclusive, non-discriminatory and gender responsive. Harmful cultural, social and economic practices that prevent men, women, youth, the elderly and other vulnerable groups from owning and controlling land are discouraged and discontinued. Implementation of the new land laws that takes into consideration the different types of rights and responsibilities different stakeholders have in relation to land and other resources so as to avoid unintentionally distributing benefits unequally to right holders.</p>	<p># of cases in which policies /laws/frameworks/indigenous practices are implemented in an inclusive, non-discriminatory and gender responsive manner</p>	<p>Type and description of cases where traditional leaders, private sector and government implemented policies/laws/frameworks/indigenous practices were implemented in an inclusive, non-discriminatory and gender responsive manner</p>	<p>Zero cases documented and disseminated</p>	<ul style="list-style-type: none"> <li>• Customary Land Act Implementation regulations and procedures</li> <li>• Land Act Implementation regulations and procedures</li> <li>• Registered Land Act Implementation regulations and procedures</li> </ul>	<ul style="list-style-type: none"> <li>• Customary Land Act Implementation regulations and procedures</li> <li>• Land Act Implementation regulations and procedures</li> <li>• Registered Land Act Implementation regulations and procedures</li> </ul>	<ul style="list-style-type: none"> <li>• Customary Land Act Implementation regulations and procedures</li> <li>• Land Act Implementation regulations and procedures</li> <li>• Registered Land Act Implementation regulations and procedures</li> </ul>
	<p><b>Changes in policies catalysed by ILC members</b></p> <p>Implementation regulations are responsive to the needs of a diverse range of tenure rights holders. The revision of land laws implementation procedures and guidelines are cognizant of the different views and feedback from different tenure rights holders that are adequately informed of the new laws.</p>	<p># of revised regulations and procedures that consider different tenure rights holders influenced by NES platform</p>	<p>Type, description of implementation policies and procedures, including from a more holistic perspective</p> <ul style="list-style-type: none"> <li>• Customary Land Act Implementation regulations and procedures</li> <li>• Land Act Implementation regulations and procedures</li> <li>• Registered Land Act Implementation regulations and procedures</li> </ul>	<p>Regulations yet to be revised</p>	<p>1</p>	<p>2</p>	<p>1</p>

<b>Bridging outcome</b>	<b>Strengthened network Capacity for Transformation</b>  The NES platform is strengthened through platform expansion, resource mobilization, and strategic partnerships for effective engagement with decision makers at all levels for collective action towards implementation of a people-centered and gender sensitive land governance framework. The NES sets up the necessary guidelines, procedures, policies and structures to ensure its sustainability and continued relevance within the land governance sector in Malawi. Members of the platform are equipped with adequate skills, knowledge and resources to contribute towards their overall goal.	# of members taking part in the NES platform	Description of diverse skills contained in the NES	Membership of 35 members	5 members	5 members	5 members
		# strategic relationships forged		0 Strategic partnerships	2 strategic partnerships	2 strategic partnerships	1 strategic partnerships

<b>Outputs</b>	<b>ILC strategies</b>	<b>Expected Result</b>	<b>Quantitative Indicators</b>	<b>Qualitative indicators</b>	<b>Baseline (2016-2018)</b>	<b>Targets 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
		<b>ILC CONNECTS</b>	1.1. The NES has improved internal governance systems to enable it to perform its functions effectively, improve coordination and cohesion among members and promote gender and youth inclusion	# of plans/strategies formulated and instituted in the NES	Type and description of policies formulated - communication plan formulated - Resource Mobilization Plan formulated - Governance Overview	None formulated so far	1 communication plan formulated 1 Resource Mobilization Plan formulated 1 Governance Overview	Implementation and monitoring, revision where necessary
# and % of women and youth representatives participating in NES governance structures and events				Types of member engaged	In 2018, less than 30% of women and youth were represented in governance structures and events	50%	50%	50%
1.2. The NES has a wide range of technical and financial resources to support its work towards people centered land governance		# of new NES members organizations	Types of skills mobilized within the NES from the additional membership	35 members	5 new national members	5 new national members	5 new national members	
		% of platform resources mobilized	Type and Description of resources mobilized: in-cash or in-kind	Single donor platform	20% of platform resources raised from other sources	50% of platform resources raised from other sources	70% of platform resources raised from other sources	
1.3. The NES attains wider visibility as a credible platform for engagement at national level on land governance		# of newsletters editions developed	Type and description of content of newsletters	No newsletters developed on the NES	2	2	2	
		# of Website developed and maintained	Type and description of website content	No website developed on the NES	1	1	1	

<b>ILC MOBILISES</b>	2.1. NES members and other land related stakeholders are equipped with adequate skills to implement and support implementation of people-centered land governance	# of capacity building Trainings organized	Type and Description of skills land actors are trained in: access to information, gender, conflict resolution,	Limited capacity building initiatives available	6	8	8
		# of participants reached out to through trainings under the NES disaggregated by sex	Type and categories of land actors trained: traditional leaders; Councils, New Parliamentarians and Legal Aide Bureau Staff, Judges and Magistrates at District level	Limited capacity building initiatives available	200	200	200
		# of trainings organized	Type and Description of skills members are trained in: Policy engagement; Land Monitoring; Gender programming; Participatory Adult teaching and learning methodologies	Members capacity identified areas of capacity gaps	1 training in Land Monitoring and LANDex	1 training in Policy engagement 1 training in Gender programming	1 training in Participatory Adult teaching and learning methodologies
	2.2. Decision makers and members of the NES are informed by evidence based research	# of research projects conducted	Type of research generated within the NES process	Limited availability of evidence based research		2 research projects conducted	
		# of knowledge dissemination events organized	Type of events organized: symposium, conferences	In 2018, no event organized	1 dissemination conference	2 conferences	2 symposium
<b>ILC INFLUENCES</b>	3.1. Universities students are aware of the law and solicit feedback on implementation modalities that could inform policy	# of universities students reached	Types of students reached	Few universities students involved in the land debate	100	100	100
		# of Public Lectures and Debates organized	Type and description of lectures and debates	Limited involvement of Academia in the land governance sector	2	4	4
	3.2. Communities are well informed on information vital to securing their land rights	#of awareness meetings conducted	Type and description of meetings	Lack of access to communities on information on the laws	10	15	10
	3.3. Marginalized groups proactively engage traditional leaders in claiming their rights to access and control land	# of joint advocacy events conducted	Cases detailing follow up resolution and action	No joint activities carried out so far	2	5	10
	3.4. CSOs, communities and investors are provided with a space to dialogue and resolve land related conflicts	# of interface meetings conducted at district level	Description of cases detailing follow up action	None existent engagement between communities and private investors	4	3	3

## **6. COMMUNICATIONS AND VISIBILITY**

The NES recognizes the important role that communication plays within and without the platform. Communication facilitates informed action, transparency and accountability; and also creates a sense of unity towards an agreed agenda. Internal communication is facilitated between the different structures of the NES thus the Secretariat, Steering Committee and the Platform at large. To facilitate this flow of information, emails, WhatsApp, NES Newsletter and a website will be used. Emails provide a suitable and convenient medium of conveying information to members relating upcoming meetings and opportunities that could benefit members. The WhatsApp forums were setup to solicit prompt feedback from members who are widely dispersed around the country. Internal communication is primarily the responsibility of the Secretariat in consultation with the Steering Committee. The NES website and newsletter will serve as a means of regularly updating the membership on activities that have been taking place within the NES and by NES members. These will develop by the Secretariat with help from the Malawi Youth Network and the ILC Africa Regional Coordinating Unit.

External Communication relates to the flow of information between the platform as a whole and stakeholders external to it, including donors, government, the private sector and other partners. Beyond increasing the visibility of the NES as a credible platform in effecting change, it also strengthens relationships. These stakeholders will be provided access to the Secretariat through the NES's email addresses in case they require information on its work. The NES will also utilize the website developed as a space for broadcasting the work that it is doing.

Visibility of the NES is also as vital and complementary to communication. In raising visibility among stakeholders of the NES, social and mainstream media will be utilized. The NES will develop pages on social media platforms such as Facebook and Twitter which will be updated regularly. Social media provides a forum for reaching a wider audience at relatively no cost. Social media also provides a medium for soliciting instant feedback on a wide range of views that could serve valuable in planning for future activities. Secondly, the website and newsletters also provide a chance to raise the visibility of the NES. The newsletters developed will also be disseminated in non-NES organized conference and meetings to reach out to a wider audience. Lastly, the NES will ensure the use of radios and television in its activities both at the local and national levels in increasing its visibility.

## **7. RESOURCING THE WORK PLAN**

To implement the work plan above and achieve wider coverage and impact, the NES requires \$750.000 of which ILC is providing \$200.000. The NES will use the seed funds provided to secure additional funding for its activities and those related to its goals.

In order to fill in the gap between the resources required and those secured, the NES will explore means of capitalizing on synergies with other developmental partners. For instance, the UNFAO is currently involved in establishment and capacity building of women forums, district land networks and facilitators. The NES will utilize build on these efforts to complement UNFAO's funding set aside for working with these groupings towards their joint goal on the land laws.

Apart from capitalizing on synergies, the NES secretariat will be actively involved in the drafting of grant proposals for NES members from various donors that traditionally work on land governance issues in line with the objectives of the NES and other new potential donors.

Resources mobilized will be used in activities that are external to the overall activities related to platform management. Activities that relate to the day-to-day running of the platform such as remuneration for the facilitator and any future support staff; convening of the platform or steering committees and website management will be exempted from external support by other donors. Resources mobilized through consortiums or partnerships with members of the platform will be managed by the secretariat through the host in the meantime and disbursed in trenches if the members pass assessments of financial controls. Funds mobilized in partnerships with developmental partners will be jointly agreed upon in terms management.

## 8. MULTI-DONOR BUDGET

### 8.1. Summary budget

Budget component	Budget and budget sources for the 2019-21 triennium (in US\$)			
Specify the budget component (core support, governance, network support, earmarked funding)	Total budget for the triennium	ILC	Members Contribution	To be mobilised
Network Support	738 000	188 000	100 000	450 000
Overheads and Management Fees	12 000	12 000	0	0
<b>TOTAL</b>	<b>750 000</b>	<b>200 000</b>	<b>100 000</b>	<b>450 000</b>

### 8.2. Indicative Multi-year budget (ILC Share ONLY)

Act. #	Activities	Brief listing/description of the items to be funded	Total Triennium	Leading institution(s) Partnering institutions	Yearly budget breakdown by activity		
					2019	2020	2021
<b>CONNECT</b>							
1.4	Creation of a NES website and Newsletter	Hosting fees; professional fees	3 000	NES Secretariat and Malawi Youth Network	1 000	1 000	1 000
1.5	Conduct the Launch of the Malawi NES Country Strategy 2019-2021	Workshop, communication, per diem, media coverage, Print media	9 000	NES Secretariat, NES Steering Committee	9 000	0 00	0 00
1.6	Conduct Annual NES Platform Meetings	Workshops, communications, per diem, stationery	18 000	NES Secretariat, steering committee, Platform Members	6 000	6 000	6 000

1.7	Conduct Quarterly NES Steering Committee Meetings	Workshops, communications, per diem, stationery	9 000	NES Steering Committee	3 000	3 000	3 000
1.8	Employ and manage NES facilitation support	Salaries and allowances for NES Facilitator; MELC Officer; Purchase of Equipment	50 500	NES Secretariat, We Effect	17 400	16 500	16 500
1.9	Support participation to local, national and international events	Transport costs and incidentals	15 000	NES Secretariat and NES Platform	5 000	5 000	5 000
1.10	Provide secretariat support to NES	Overhead to the Host	12 000	We Effect	4 000	4 000	4 000
<b>Sub-total 1</b>			<b>116 400</b>		<b>45 400</b>	<b>35 500</b>	<b>35 500</b>
<b>MOBILIZE</b>							
2.1	Conduct Capacity Building for NES platform members	Workshops, communications, per diem, stationery	12 000	Consultant yet to be identified	0 00	6 000	6 000
2.2	Conduct capacity building for traditional leaders; Councils, New Parliamentarians and Legal Aide Bureau Staff, Judges and Magistrates at District level	Workshops, communication, per diem, media coverage, Print media	9 000	Malawi Law Commission, NICE, District Land Network	9 000	0 00	0 00
2.3	Conduct a Land Governance Research and Dissemination	Workshops, Per diem	18 000	Mzuzu University, Polytechnic	0 00	10 000	8 000
2.4	Implement/Roll out LANDex	Data collection, workshops, report production and dissemination	15 000	NES Platform	8 000	4 000	3 000
<b>Sub-total 2</b>			<b>54 000</b>		<b>17 000</b>	<b>20 000</b>	<b>17 000</b>
<b>INFLUENCE</b>							

3.1	Conduct Public Lectures and Debates in Universities on the new land laws	Communications, Per diems, Transportation Costs, Media coverage	6 000	Land Governance Working Group, Ministry of Lands, Housing and Urban Development, Malawi Law Commission	6 000	0 00	0 00
3.2	Conduct mass civic awareness campaigns at community level on the land laws	PA System, Per diem	10 200	Land Governance Technical Working Group, Min of Lands, Housing and Urban Development, NICE, District Land Networks	3 700	6 500	0 00
3.3	Conduct joint advocacy with marginalized groups on the implementation of an inclusive and non-discriminatory land law at the community and district levels.	Community Meetings, refreshments, per diem, Transport Costs	6 000	Women's Legal Resource Centre, UNFAO, Malawi Youth Network	0 00	0 00	6 000
3.4	Support District Land Network in interfacing with private investors to promote responsible Largescale land based investments	Workshops, per diem, transport costs, communications	7 400	District Land Network	5 900	0 00	1 500
<b>Sub-total 3</b>			<b>29 600</b>		<b>15 600</b>	<b>6 500</b>	<b>7 500</b>
<b>TOTAL</b>			<b>200 000</b>	<b>Total yearly budget</b>	<b>78 000</b>	<b>62 000</b>	<b>60 000</b>

## 9. YEAR 1 IMPLEMENTATION TIMELINE

Act. #	Activities	Q1 (Oct-Dec 2019)	Q2 (Jan-Mar 2020)	Q3 (Apr-Jun 2020)	Q4 (Jul-Sep 2020)
<b>CONNECT: Strengthened NES Malawi Platform Towards People Centered Land Governance</b>					
1.1	Formulation of Internal Governance Policies and Guidelines				
1.2	Resource Mobilization for the NES Platform				
1.3	Creation of a NES website and Newsletter				
1.4	Platform Expansion				
1.5	Conduct the Launch of the Malawi NES Country Strategy 2019-2021				
1.6	Conduct Annual NES Platform Meetings				
1.7	Conduct Quarterly NES Steering Committee Meetings				
1.8	Support the remuneration for the NES Secretariat Staff				
<b>MOBILISE: Empowerment of various stakeholders to access, disseminate and utilize knowledge on people-centred land governance</b>					
2.1	Conduct Capacity Building for NES platform members on Land Monitoring/LANdex				
2.2	Conduct capacity building for traditional leaders; Councils, New Parliamentarians and Legal Aide Bureau Staff, Judges and Magistrates at District level				
2.3	Conduct a Land Governance Research and Dissemination				
<b>INFLUENCE: Empowerment of various stakeholders to access, disseminate and utilize knowledge on people-centred land governance</b>					
3.1	Conduct Public Lectures and Debates in Universities on the new land laws				
3.2	Conduct mass civic awareness campaigns at community level on the land laws				
3.3	Conduct joint advocacy with marginalized groups on the implementation of an inclusive and non-discriminatory land law at the community and district levels				
3.4	Support District Land Network in interfacing with private investors to promote responsible Largescale land based investments				